

**SUMMARY**

	Fiscal Year 2010-11 Final Budget	Fiscal Year 2011-12 Adopted Budget	Fiscal Year 2011-12 Final Budget	Fiscal Year 2012-13 Adopted Budget
<b><u>Requirements</u></b>				
Staffing Expenses	1,419,302,940	1,491,395,717	1,452,862,787	1,603,588,346
Operating Expenses	1,792,009,603	1,955,539,548	1,781,588,639	2,029,422,381
Capital Expenditures	275,912,993	322,105,810	300,711,446	265,714,050
Reimbursements	(194,812,962)	(203,895,082)	(202,372,464)	(251,198,177)
Contingencies	522,887,720	416,885,182	518,458,941	407,649,242
Subtotal Appropriation	3,815,300,294	3,982,031,175	3,851,249,349	4,055,175,842
Operating Transfers Out	274,634,761	235,581,598	257,129,821	251,643,511
Total Requirements	4,089,935,055	4,217,612,773	4,108,379,170	4,306,819,353
<b><u>Sources</u></b>				
Taxes	571,745,866	575,277,685	586,717,341	586,840,120
Realignment	152,027,441	197,904,540	205,420,899	209,720,945
State, Federal, or Government Aid	1,700,393,572	1,707,974,809	1,654,681,611	1,738,002,536
Fee/Rate	642,733,960	723,945,231	649,085,578	681,785,783
Other Revenue	131,037,340	109,293,209	103,948,926	119,752,262
Operating Transfers In	245,271,842	222,344,041	231,539,329	194,836,516
Fund Balance/Unrestricted Net Assets	524,891,887	632,597,505	635,151,797	717,026,734
General Fund Unassigned Fund Balance	51,474,803	69,913,117	69,913,117	60,449,354
Use of Reserves	71,358,344	4,864,427	5,218,640	5,000,000
Contributions to Reserves	(1,000,000)	(26,501,791)	(33,298,068)	(6,594,897)
Total Sources	4,089,935,055	4,217,612,773	4,108,379,170	4,306,819,353
Budgeted Staffing	19,260	18,631	19,050	19,071

The schedule above represents the entire County Budget from the 2010-11 Final Budget through the 2012-13 Adopted Budget. The 2012-13 Adopted Budget for the County includes \$4,306,819,353 in budgeted requirements and sources as well as 19,071 in budgeted staffing. Further detail is provided in the following pages related to the County's Adopted Appropriation, Revenue, and Budgeted Staffing for the upcoming fiscal year.



**APPROPRIATION SUMMARY**

The 2012-13 Adopted Budget includes appropriation of \$4,055,175,842, which is an increase of \$203,926,493 or 5.30% over the 2011-12 Final Budget. The 2011-12 Adopted and Final Budget has been restated due to the movement of the Automated Systems Development budget unit from Fiscal to Restricted Funds in this appropriation schedule. The schedule below lists appropriation, however, it does not include operating transfers out. This schedule shows the change from the prior year final budget.

	2010-11 Actual	2011-12 Adopted Budget	2011-12 Final Budget	2012-13 Adopted Budget	Change Between 2011-12 Final & 2012-13 Adopted	Percentage Change
<b>Countywide Operations</b>						
Administration	54,020,281	60,905,525	54,367,889	66,833,043	12,465,154	22.93%
Contingencies	-	40,096,166	56,818,983	34,536,083	(22,282,900)	(39.22%)
Countywide Discretionary	1,277,452	7,500,000	5,843,327	7,500,000	1,656,673	28.35%
Capital Facilities Leases	52,176,465	16,258,391	16,108,391	13,052,882	(3,055,509)	(18.97%)
Economic Development Agency	3,017,803	2,967,151	2,774,965	3,045,214	270,249	9.74%
Fiscal	52,515,836	53,721,388	53,252,481	58,848,867	5,596,386	10.51%
Human Services	1,173,258,845	1,242,782,393	1,137,316,809	1,268,590,394	131,273,585	11.54%
Law and Justice	656,579,143	691,262,326	694,689,798	751,503,131	56,813,333	8.18%
Operations and Community Services	79,366,694	88,463,200	82,362,400	92,092,967	9,730,567	11.81%
<b>Total General Fund</b>	<b>2,072,212,519</b>	<b>2,203,956,540</b>	<b>2,103,535,043</b>	<b>2,296,002,581</b>	<b>192,467,538</b>	<b>9.15%</b>
<b>Restricted Funds</b>						
Capital Project Funds	79,586,472	242,535,763	238,566,857	111,403,025	12,336,119	12.45%
Special Revenue Funds	333,709,973	624,859,826	582,805,151	195,169,667	(43,397,190)	(18.19%)
Enterprise Funds	480,864,526	654,057,856	668,049,726	587,361,904	4,556,753	0.78%
Internal Service Funds	142,575,135	161,714,312	159,225,666	670,540,725	2,490,999	0.37%
				194,697,940	35,472,274	22.28%
<b>Subtotal</b>	<b>1,036,736,106</b>	<b>1,778,074,635</b>	<b>1,747,714,306</b>	<b>1,759,173,261</b>	<b>11,458,955</b>	<b>0.66%</b>
<b>Total Countywide Funds</b>	<b>3,108,948,625</b>	<b>3,982,031,175</b>	<b>3,851,249,349</b>	<b>4,055,175,842</b>	<b>203,926,493</b>	<b>5.30%</b>

**Countywide Operations (General Fund)**

The County General Fund contains the following operational groups, which have a total budgeted appropriation of \$2,296,002,581 for 2012-13:

**Administration** has appropriation of \$66,833,043 and contains County departments and functions that provide leadership and support for departments that provide direct public services to County residents. The leadership section of this operational group includes the Board of Supervisors (\$7.6 million), which is the governing body of county government, and the County Administrative Office (\$3.9 million), which directs and coordinates departmental activities according to the law and strategic goals set by the Board of Supervisors. Various support functions include civil legal services provided by County Counsel (\$8.5 million), employment and employee related services provided by Human Resources (\$7.4 million), and information technology support provided by the Information Services Department (\$15.4 million).

**Contingencies** of \$34,536,083 represent the mandatory 1.5% contingency (\$8.4 million) per County Policy 02-10 in the general fund to accommodate unanticipated operational changes, legislative impacts, or other economic events affecting County operations that could not have been reasonably anticipated. The remaining \$26.1 million represents the County General Fund – Uncertainties Contingencies, which is unallocated funding available from 2012-13 sources that has not been set-aside and unassigned fund balance carried over from 2011-12.

**Countywide Discretionary** of \$7,500,000 primarily represents expenses related to the County issuing Tax Revenue Anticipation Notes (TRANS), which is a short term note issued by the County to address cash flow needs throughout the year because expenditures are incurred before County property tax revenues are received.

**Capital Facilities Leases** has appropriation of \$13,052,882 and funds the cost of long-term capital lease payments for major County facilities financed by the General Fund. Lease payments include the Justice Center/Chino Airport Improvements and the West Valley Detention Center.



**Economic Development Agency** has appropriation of \$3,045,214 and provides services that seek to create, maintain, and grow the economic value of the County. Such services include small business assistance and technical support, permitting assistance, international trade services, and business site selection assistance.

**Fiscal** has appropriation of \$58,848,867 and includes the Auditor-Controller/Treasurer/Tax Collector (\$37.1 million) as well as the Assessor/Recorder/County Clerk (\$21.8 million). These departments provide services to the public and other County departments related to the establishment and collection of County property taxes along with other fiscal services that ensure the proper reporting and usage of taxpayer funds. Specifically, the Auditor-Controller/Treasurer/Tax Collector processes, safeguards and provides information regarding County financial activities, manages the County treasury pool, collects and distributes property taxes and other obligations owed to County agencies and courts. The Assessor/Recorder/County Clerk performs mandated assessment of properties, recording, and County Clerk functions.

**Human Services** is the largest operational group within the County with appropriation totaling \$1,268,590,394. This group provides health and social service programs to County residents through a number of County departments. Health services are provided primarily through the Departments of Behavioral Health (\$128.9 million), Public Health (\$71.1 million), and California Children's Services (\$19.6 million). Social services are provided primarily through the Human Services Administrative Claim budget unit (\$442.5 million), Human Service Subsistence Payments budget units (\$495.0 million), Child Support Services Department (\$40.2 million), and the Aging and Adult Services Department (\$10.0 million).

**Law and Justice** has appropriation of \$751,503,131 and provides public safety services to County residents. The Sheriff/Coroner/Public Administrator (\$474.1 million) provides law enforcement services for the unincorporated areas of the County and some countywide services (\$201.8 million for general operations). Another primary function of the Department is to provide Detention facilities (\$151.1 million) for all of the County pre-sentenced inmates as well as sentenced inmates no longer required to go to State prison as a result of the realignment by the State of adult offenders (AB 109). The Department also provides law enforcement services to 14 County cities through contractual agreements (\$121.3 million). The Probation Department (\$139.4 million) provides supervision of adult and juvenile probationers throughout the County as well as for recently realigned State parolees (AB 109). The District Attorney's Office (\$62.9 million) is responsible for prosecuting crimes committed within the County and the Public Defender (\$34.3 million) provides legal counsel for indigent defendants within the County.

**Operations and Community Services** has appropriation of \$92,092,967 and provides both internal support of County operations as well as external services to the public that promote the quality of life and well-being of County residents. Services that support the general operation of County government include custodial, grounds, and maintenance by Real Estate Services - Facilities Management Division (\$12.7 million), the payment of County utilities (\$19.5 million), and real estate services (\$4.3 million). Departments that provide direct services to the community include Agriculture/Weights and Measures (\$6.7 million), Land Use Services (\$19.4 million), Registrar of Voters (\$8.8 million), Regional Parks (\$10.6 million), and County Museum (\$3.5 million).

### **Restricted Funds**

Restricted Funds (General Fund) have appropriation of \$111,403,025 and consist of limited use budgets – Propositions 172 Half-Cent Sales tax, Realignment, and Automated Systems Development. Proposition 172 revenue assists in funding the Sheriff/Coroner/Public Administrator, District Attorney, and Probation departments. Realignment primarily includes funding of mental health, social services and health programs within the County. Automated Systems Development is funding that is set aside for the purpose of developing, upgrading, and/or replacing the County Financial Accounting System and other future developments. All funding not anticipated to be utilized during the fiscal year are appropriated in contingencies in these restricted funds.



### **Capital Project Funds**

Capital Project Funds have appropriation of \$195,169,667 and are used to account for financial resources designated for the acquisition or construction of major capital facilities. The primary Capital Project Fund for the County is the Capital Improvement Program (CIP) budget unit totaling \$183.7 million in appropriation. Further detail on major capital projects for 2012-13 are shown in the Capital Improvement Program section. The remaining \$11.5 million will assist the County in managing the housing component of the now dissolved County Redevelopment Agency (RDA), and is included as part of the Economic Development Agency operational group.

### **Special Revenue Funds**

Special Revenue Funds have appropriation totaling \$587,361,904. These funds account for the proceeds of specific sources that are legally restricted to expenditures for specific purposes and are primarily used to fund the following operational units within the County:

**Administration** has appropriation totaling \$5.1 million that is funded by Special Revenue Funds. Specifically, the Human Resources Department receives funds for Commuter Services (\$1.5 million) to pay for mobile source air pollution reduction programs for County employees. Additionally, Human Resources receives funding, under its Employee Benefits and Services unit (\$3.6 million), to administer the County's health, dental, vision, and life insurance plans as well as its integrated leave programs.

**Economic Development Agency** has appropriation of \$77.5 million, including \$49.5 million for Community Development and Housing services funded primarily by federal Community Development Block Grant funds and \$21.9 million to the Department of Workforce Development, which is funded by federal Workforce Investment Act revenue. Additionally, \$6.1 million in appropriation will assist the County in managing the housing component of the now dissolved County Redevelopment Agency (RDA). State Assembly Bill X1 26 (Dissolution Act) eliminated all RDAs in California effective February 1, 2012, and was approved by the Governor on June 29, 2011. Additional appropriation associated with the dissolution of the County's former RDA is included in a Capital Projects Fund detailed below.

**Fiscal** has appropriation of \$11.0 million and primarily represent statutory fees collected by the County to assist with services provided by the County Recorder (in the Assessor/Recorder/County Clerk Department). Funds are used to support the creation, retention, and retrieval of information in the County's system of recorded documents.

**Human Services** has appropriation of \$240.1 million, which primarily contains restricted funds for health services provided by the Departments of Behavioral Health (\$155.7 million) and Public Health (\$8.5 million). The largest Special Revenue Fund in the health related operational group is the Mental Health Services Act fund (\$133.5 million). Passed by voters on November 2, 2004 (Proposition 63), taxpayers with an annual income exceeding \$1.0 million receive an income tax surcharge of 1% that is used to reduce the long-term adverse impact on individuals, families, and state and local budgets resulting from untreated serious mental illness. Human Services also contains the Preschool Services Department (\$49.8 million), which administers the Federal Head Start and Early Head Start programs, California Department of Education State Preschool Program, as well as the Child and Adult Food Care Program.

**Law and Justice** has appropriation of \$66.4 million primarily associated with various Sheriff/Coroner/Public Administrator (\$36.3 million), Probation Department (\$14.5 million), and District Attorney (\$9.6 million) funding sources. The Sheriff/Coroner/Public Administrator major Special Revenue Funds include appropriation to provide law enforcement training at the Sheriff's Academy (\$6.1 million), operate the Local Automated Fingerprint Identification System (CAL-ID Program - \$5.1 million), and utilize federal seized asset funds for various law enforcement related purposes (\$8.3 million). The Probation Department's primary Special Revenue Fund is associated with the Juvenile Justice Grant Program (\$10.3 million), which allocates state resources to fund programs that address juvenile crime prevention and focus on public safety. The District Attorney receives a variety of special funds, principally including a Specialized Prosecutions fund (\$3.0 million) that is used to prosecute crimes such as hazardous waste dumping and consumer fraud and a Workers' Compensation Insurance Fraud Prosecution fund (\$2.6 million).



**Operations and Community Services** appropriation of \$185.8 million is primarily for utilization by the Department of Public Works – Transportation (\$143.4 million). This department is responsible for the operation, maintenance, and improvement of the County's road system that currently includes approximately 2,768 miles of roadway. Other notable funds include appropriation for the County Library (\$14.3 million) and County Airport Capital Improvement programs (\$4.4 million).

### **Enterprise Funds**

Enterprise funds have appropriation of \$670,540,725. These proprietary funds are used to account for operations that are funded and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs of providing goods or services to the public be funded or recovered primarily through user charges. There are two main enterprise fund operating groups within the County, as follows:

**Arrowhead Regional Medical Center (ARMC)** has appropriation of \$474.8 million and provides medical services to County residents. ARMC is an acute care facility that provides a full range of inpatient and outpatient services, has three off campus community health centers, and provides Department of Behavioral Health's inpatient activities and numerous specialty activities.

Operations and Community Service's **Department of Public Works – Solid Waste Management** has appropriation of \$195.5 million and is responsible for the operation and management of the County solid waste disposal system, which consists of six regional landfills, nine transfer stations, two low volume transfer operations/community collection centers and thirty-three closed landfills or disposal sites.

### **Internal Service Funds**

Internal Service Funds have appropriation of \$194,697,940. These proprietary funds are used to account for the funding of goods or services provided by one department or agency to other departments or agencies of the governmental unit on a cost reimbursement basis. All Internal Service Funds are located within the Administration operating group, and include these main departments:

**Risk Management** has appropriation of \$89.6 million and administers the County self-insured workers' compensation, public liability, property conservation, safety and risk reduction programs as well as its insured programs.

**Information Services** has appropriation of \$53.4 million to run its Computer Operations division, which provides enterprise data center services and a portion of the County communications services to County departments on a 24/7 basis. Additionally, the Department has a Telecommunications Services division that provides for the design, operation, maintenance and administration of the County-operated telecommunications phone network; the County Regional Public Safety Radio System; and the County Wide Area Network that joins approximately 16,600 County users together for the efficient use of technology.

**Fleet Management** has appropriation of \$29.8 million in order to provide vehicles, equipment, and related services to officials and employees of the County.

**Purchasing** has appropriation of \$10.4 million to provide printing services, mail and courier services, and management of county surplus property and storage for County departments.





## **APPROPRIATION CHANGES AND OPERATIONAL IMPACT**

### **Countywide Operations (General Fund)**

Countywide Operations in the General Fund show an increase in appropriation of \$192,467,538 over the prior year final budget, which is a 9.15% change. The largest increases are seen in the Human Services and Law and Justice operational groups. Human Services is increasing budgeted appropriation by \$131.3 million primarily as a result of increases in Aid to Indigents, Entitlement Payments (Child Care), Aid to Adoptive Children, CalWORKs, AFDC – Foster Care and other health and social service programs. Additionally, the overall increase is also associated with rising staff costs primarily related to rising retirement rates. The Board approved appropriation by the Human Services operating group is based on the latest information available from the State. The economic downturn has caused significant budget issues for the State and could result in future cuts to funding of social service programs. Until such time that the State makes changes to its current budget plan, it has been deemed necessary to plan for the maximum possible available funding in order to effectively take advantage of potential funding increases. Plans for significant expenditures, whether for staff, services, supplies, equipment, or services to clients will be monitored closely until such time that future changes to the State budget are known.

Law and Justice is increasing appropriation by a net \$56.8 million primarily related to both increased staffing costs associated with retirement rate increases as well as to accommodate for the realignment of responsibility for specific State prisoners and parolees from the State to the County (AB 109). The largest increase in appropriation is seen in the Sheriff/Coroner/Public Administrator (\$31.5 million), which is seeing retirement increases associated with rate changes. The Department also added 38 positions and added appropriation for enhanced medical services at its Detention facilities to assist in managing the realignment of State prisoners. The Probation Department is increasing its appropriation by \$20.5 million primarily due to additional amounts for the full year cost of implementing the public safety realignment (AB 109).

Significant reductions are seen in Contingencies (\$22.3 million) as well as Capital Facilities Leases (\$3.1 million). The reduction in Contingencies represents the net change from the 2011-12 Final Budget to the 2012-13 Adopted Budget in unallocated funding that is available. This is a result of the need to fund many one-time projects throughout the County in 2012-13 that have not been addressed in prior years. Such projects include \$5.9 million for construction of a storm drain in the community of Rimforest, \$5.0 million in pavement improvement expenditures for unincorporated communities, and \$4.0 million for improvements at Lake Gregory Dam. The County is recognizing ongoing savings in the Capital Facilities Leases budget unit achieved through the optional pre-payment of a portion of the County outstanding principal in 2011-12, as well as through the refinancing of the 2001-02 West Valley Detention Center certificates of participation. Additionally, this unit is decreasing approximately \$2.0 million related to the reduction of the one-time expenditure in 2011-12 to prepay the County outstanding principal.

### **Other County Funds**

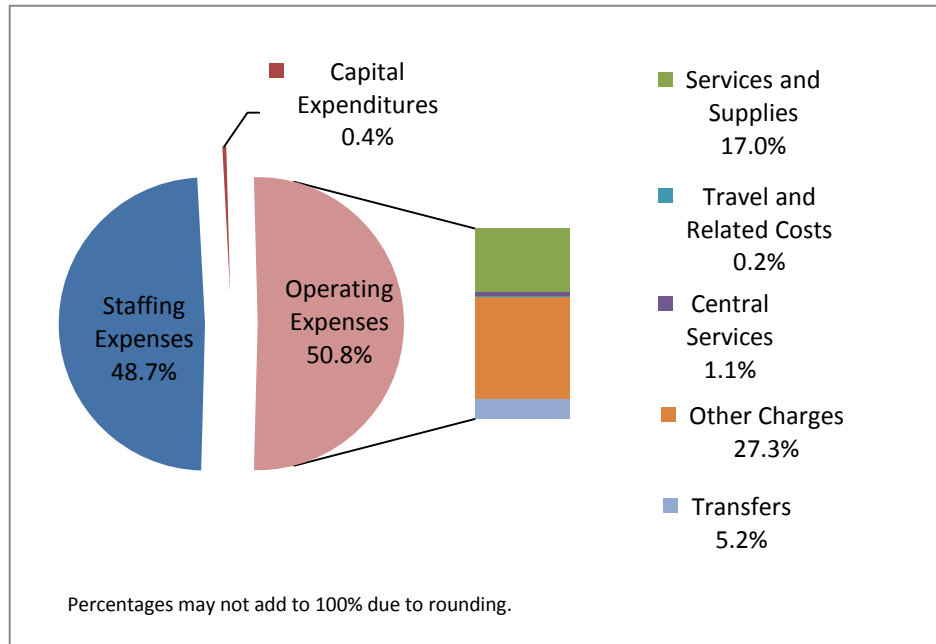
The total net increase in appropriation for other County funds is \$11.5 million, which is a 0.66% net change. Notable changes include a net \$35.5 million increase in appropriation for **Internal Service Funds** and \$12.4 million in **Restricted Funds** partially offset by a net \$43.4 million reduction in **Capital Project Funds**. The increase in appropriation for Internal Service Funds is generally a result of the projections of costly settlements and increased liability claims experience for the Department of Risk Management. Restricted funds are increasing by \$12.4 million primarily related to additional fund balance available at the end of the fiscal year that will be expended in 2012-13. Capital Project Funds are reducing primarily related to a lower number of carryover projects from prior years as well as less new projects that the County is entering into this fiscal year.



### **GENERAL FUND SPENDING AUTHORITY BREAKDOWN**

The spending authority components included in this pie chart are for countywide operations (general fund) and consist of staffing expenses, operating expenses, and capital expenditures. Operating expenses are further divided into the various subcategories of services and supplies, central services, travel and related costs, other charges, and transfers.

Components not incorporated into this pie chart are operating transfers out, which are a funding mechanism between budget units; reimbursements, which are considered a funding source; and contingencies, as no expenditures can be made from this appropriation.

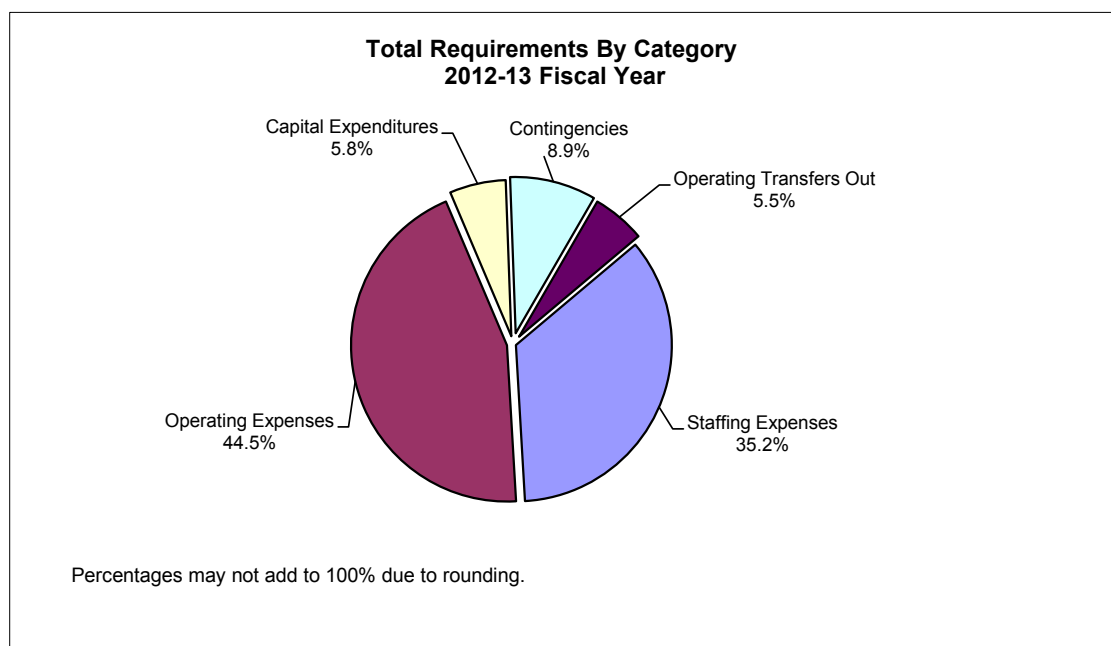


**REQUIREMENTS SUMMARY**

Total Requirements include appropriation adopted by the Board of Supervisors plus operating transfers out. Operating transfers out are a funding mechanism between budget units and are not appropriation to spend.

**TOTAL REQUIREMENTS BY CATEGORY**

	Fiscal Year 2010-11 Final Budget	Fiscal Year 2011-12 Adopted Budget	Fiscal Year 2011-12 Final Budget	Fiscal Year 2012-13 Adopted Budget
<b>Requirements</b>				
Staffing Expenses	1,419,302,940	1,491,395,717	1,452,862,787	1,603,588,346
Operating Expenses	1,792,009,603	1,955,539,548	1,781,588,639	2,029,422,381
Capital Expenditures	275,912,993	322,105,810	300,711,446	265,714,050
Reimbursements	(194,812,962)	(203,895,082)	(202,372,464)	(251,198,177)
Contingencies	522,887,720	416,885,182	518,458,941	407,649,242
Subtotal	3,815,300,294	3,982,031,175	3,851,249,349	4,055,175,842
Operating Transfers Out	274,634,761	235,581,598	257,129,821	251,643,511
<b>Total</b>	<b>4,089,935,055</b>	<b>4,217,612,773</b>	<b>4,108,379,170</b>	<b>4,306,819,353</b>
 Budgeted Staffing	 19,260	 18,631	 19,050	 19,071



Below is detail of what is included in the County 2012-13 Adopted Budget as well as significant changes from the 2011-12 Final Budget by appropriation category for all appropriated funds:

**Staffing Expenses** represent 35.2% of total appropriation within the County, for a total of \$1,603,588,346. Departments with significant budgeted staffing expenses includes the Sheriff/Coroner/Public Administrator (\$391.7 million, 3,538 positions), Human Services Administrative Claim (\$298.7 million, 4,208 positions), and Arrowhead Regional Medical Center (\$234.4 million, 3,507 positions). Total budgeted salary costs for the County in 2012-13 is \$1.04 billion while costs for benefits make up the remaining \$565.2 million. The largest benefit related cost for the County is for employee pensions (retirement), which makes up 59% (\$333.2 million) of all appropriation associated with employee benefits.

Staffing expenses are increasing by \$150.7 million from the prior year generally due to increased retirement costs as well as full year staffing implementation related to the realignment of responsibility for specific State





prisoners and parolees from the State to the County (AB 109). Most of the increased retirement cost in the County is a result of significant market losses to the County pension fund in 2008-09, which the County is required to pay back over several years. This has increased the retirement rate the County is paying on employee's compensation from 20.8% (2011-12) to 23.72% (2012-13) for General employees and from 36.79% (2011-12) to 42.79% (2012-13) for most Safety employees.

**Operating Expenses** in the County include costs for services and supplies, internal service fund charges, travel, transfers to other County departments, and other charges. These expenses represent 44.5% of the County appropriation, for a total of \$2,029,422,381. The Human Services operating group makes up almost half of the County operating expenses with a total appropriation of \$949.7 million. Most of Human Services' operating expenses include subsistence payments to help County residents in need throughout the County. Services and supplies appropriation, which does not contain subsistence payments, accounts for approximately half of the County operating expenses and includes notable costs for professional and specialized services (\$276.8 million), rents and leases (\$100.1 million), and medical expenses at ARMC (\$54.5 million).

Operating expenses are increasing a net \$247.8 million in 2012-13. The County has approximately \$17.2 million in additional operating expenses associated with managing the housing component of the now dissolved County Redevelopment Agency (RDA), and is included as part of the Economic Development Agency operational group. Additionally, the Human Services operational group is increasing by \$95.4 million, Law and Justice by \$55.0 million, and Operations and Community Services by \$47.9 million. This is primarily due to less expenditures incurred in 2011-12 as reflected in the 2011-12 final budget for these operational groups.

**Capital Expenditures** represent all fixed asset related expenditures with a unit valuation of \$5,000 or more and a useful life of one-year or more. This includes costs related to purchases of land, structures and improvements to structures, equipment, vehicles, lease purchases, and capitalized software. These expenses represent 5.8% of the County appropriation, for a total of \$265,714,050. The Capital Improvement Program (CIP) contains most of the County appropriation in this category of expenditures (\$173.9 million). Besides structures and improvements to structures (\$177.7 million), which is the major budgeted expenditure of the Capital Improvement Program, capitalized software (\$19.8 million) is a large expense due to the recommended development, upgrade, and/or replacement of the County Financial Accounting System in the Automated Systems Development budget unit.

Capital expenditures are decreasing a net \$35.0 million in 2012-13. This is primarily due to reduction in the CIP budget related to a lower number of carryover projects from prior years as well as less new projects that the County is entering into this fiscal year.

**Reimbursements** represent the amount received as a payment for the services provided on behalf of another governmental unit or department. Reimbursements are considered a funding source and total \$251,198,177 in 2012-13. Notably, the Sheriff/Coroner/Public Administrator established separate budget units for its detentions and contract law enforcement services this fiscal year, resulting in increased reimbursements from those budget units to the Sheriff/Coroner/Public Administrator's main operating unit. This is one of the primary reasons for the increase in reimbursements of \$48.8 million in 2012-13.

**Contingencies** of \$407,649,242 represent unallocated funding available from 2012-13 sources and any unassigned fund balance estimated to be carried over from 2011-12 for all County funds. The Operations and Community Services operational group has the largest amount of contingencies (\$167.9 million), which is primarily funding set aside for future projects in the Department of Public Works. Contingencies are decreasing by \$110.8 million primarily due to the anticipated expenditure of funds in 2012-13 for projects that were not completed or started in 2011-12. For example, the Department of Public Works is anticipating utilizing \$24.2 million that were set aside in contingencies in 2011-12 for various road projects in 2012-13.

**Operating Transfers Out** of \$251,643,511 is a method of providing funding from one budget unit to another for the implementation of a project or program. The most significant use of Operating Transfers Out is the Countywide Non-Departmental budget unit, which transfers discretionary general funding to various budget units outside the General Fund for various programs and projects. For 2012-13, significant projects and programs include funding for the Capital Improvement Program (\$12.0 million ongoing, \$14.6 million one-time), the 800 MHz digital radio system for public safety project (\$20.0 million ongoing), as well as ongoing funding for County Fire totaling \$17.5 million.

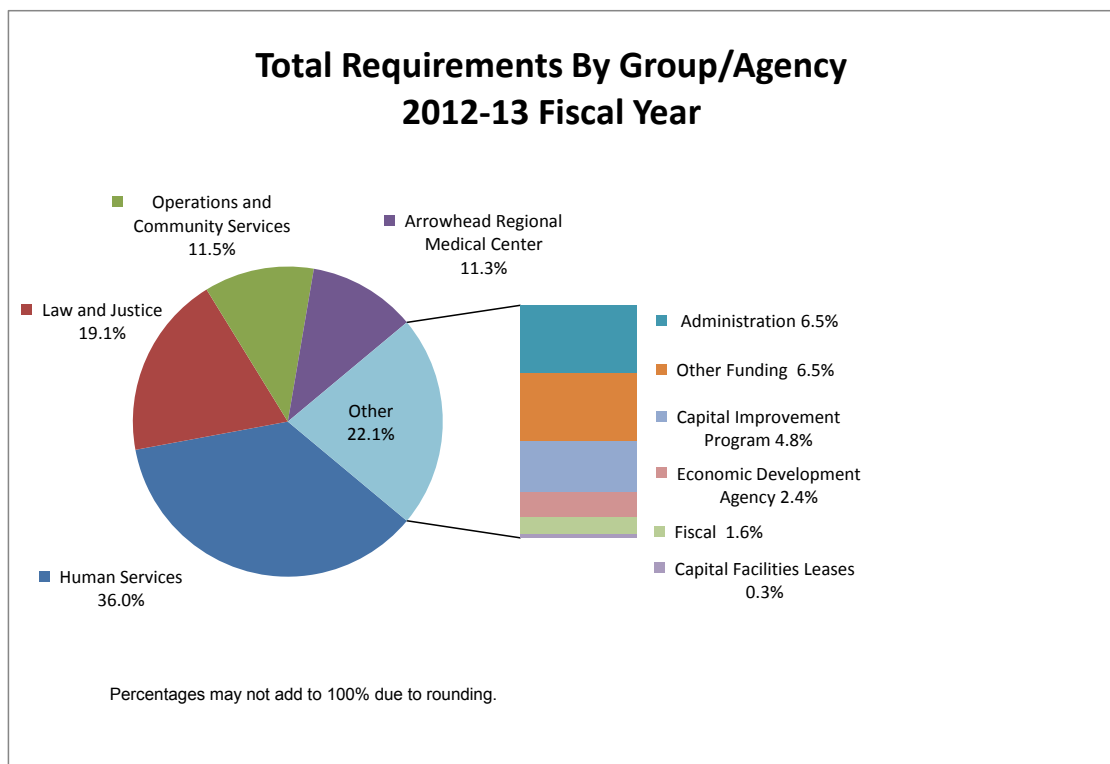


**TOTAL REQUIREMENTS BY GROUP/AGENCY**

	Fiscal Year 2010-11 Final Budget	Restated* Fiscal Year 2011-12 Adopted Budget	Restated* Fiscal Year 2011-12 Final Budget	Fiscal Year 2012-13 Adopted Budget
Administration	215,116,036	239,741,441	230,576,012	279,053,010
Capital Facilities Leases	54,640,359	16,258,391	16,108,391	13,052,882
Economic Development Agency	68,806,594	98,833,178	75,995,018	104,909,423
Fiscal	67,838,728	68,090,565	68,542,120	69,833,632
Arrowhead Regional Medical Center	447,534,276	459,416,270	475,757,652	484,623,725
Human Services	1,451,877,164	1,519,292,111	1,413,624,302	1,551,764,674
Law and Justice	727,962,786	754,659,995	774,019,900	823,956,533
Operations and Community Services	491,919,035	536,408,953	484,051,060	494,228,686
Capital Improvement Program	269,682,461	246,736,656	255,731,374	205,243,994
Other Funding	294,557,616	278,175,213	313,973,341	280,152,794
<b>Total</b>	<b>4,089,935,055</b>	<b>4,217,612,773</b>	<b>4,108,379,170</b>	<b>4,306,819,353</b>
 Budgeted Staffing	 19,260	 18,631	 19,050	 19,071

\* Restatement represents the transfer of the Automated Systems Development Budget unit to Other Funding from Fiscal .

The above chart lists appropriation by group/agency. The Other Funding group includes budget units that are predominately countywide in nature, have no budgeted staffing associated with them, or exist for proper budgetary accounting purposes. Included in this group are contingencies, countywide non-departmental, the restricted funds of Realignment, Proposition 172, and Automated Systems Development, and some special revenue funds that incur no expenditures and only appropriate transfers and operating transfers out.



### Governmental Fund Types

**General Fund:** The General Fund is used to account for resources traditionally associated with government, which are not required legally or by sound financial management to be accounted for in another fund. The General Fund is the County primary operating fund and the appropriation is separated into discretionary, categorical, and restricted. General Fund – Discretionary are those budget units that the Board of Supervisors predominately have oversight on the sources and requirements. General Fund – Categorical are those budget units that are predominately mandated in nature, such as human service programs. General Fund – Restricted Funds consists of Proposition 172, Realignment funds, and Automated Systems Development.

**Special Revenue Funds:** Special Revenue Funds account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes (other than for major capital projects).

**Capital Project:** Capital Project Funds account for financial resources designated for the acquisition or construction of major capital facilities other than those funded by Enterprise and Internal Service Funds.

### Proprietary Fund Types

**Enterprise Funds:** Enterprise Funds account for operations that are funded and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be funded or recovered primarily through user charges.

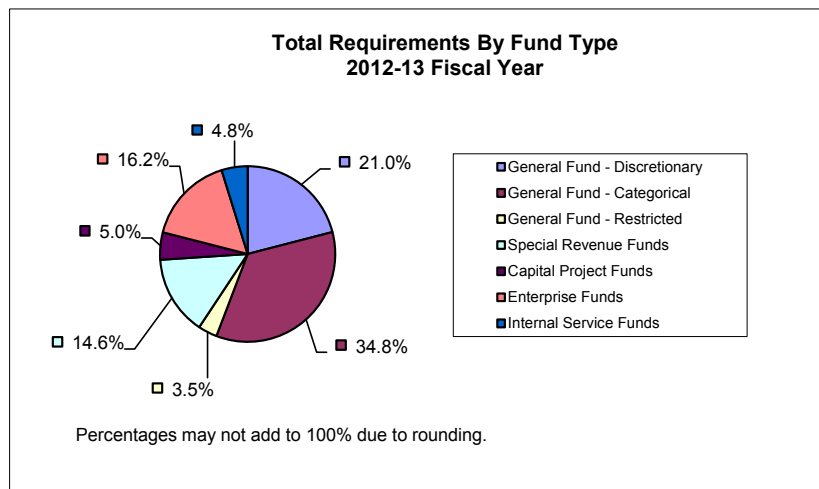
**Internal Service Funds:** Internal Service Funds account for the funding of goods or services provided by one department or agency to other departments or agencies of the governmental unit on a cost reimbursement basis.

### TOTAL REQUIREMENTS BY FUND TYPE

	Fiscal Year 2010-11 Final Budget	Restated Fiscal Year* 2011-12 Adopted Budget	Restated Fiscal Year* 2011-12 Final Budget	Fiscal Year** 2012-13 Adopted Budget
General Fund - Discretionary	978,584,442	964,690,923	987,644,374	903,501,596
General Fund - Categorical	1,323,966,662	1,358,390,035	1,249,038,309	1,500,101,869
General Fund - Restricted	91,248,075	137,776,878	143,776,878	151,642,093
Special Revenue Funds	610,647,183	663,042,061	617,148,676	629,546,112
Capital Project Funds	269,682,461	246,736,656	255,731,374	216,697,190
Enterprise Funds	662,395,259	676,603,396	686,757,378	698,363,262
Internal Service Funds	153,410,973	170,373,012	168,282,181	206,967,231
<b>Total</b>	<b>4,089,935,055</b>	<b>4,217,612,961</b>	<b>4,108,379,170</b>	<b>4,306,819,353</b>
Budgeted Staffing	19,260	18,631	19,050	19,071

\* Restatement represents the transfer of the Automated Systems Development Budget unit to Restricted from Discretionary.

\*\* For 2012-13 - total appropriation now includes the County's RDA - Housing Successor to the Former Redevelopment Agency, which is included in Special Revenue Funds and Capital Project Funds.



The matrix below lists the group/agency as depicted in the organizational chart of the County. For each group/agency listed, the various fund types utilized are shown with their appropriation (including Operating Transfers Out).

	General Fund	Special Revenue Funds	Capital Project Funds	Enterprise Funds	Internal Service Funds
<b>Administration</b>					
Board of Supervisors	7,647,052				
Board Discretionary Funding	10,157,890				
Clerk of the Board	1,851,963				
County Administrative Office	4,301,016				
County Counsel	8,551,502				
Finance and Administration	2,640,486	18,868			
Human Resources	11,354,349	5,084,758			11,532,836 *
Fleet Management					30,423,701
Information Services	15,406,101				58,381,831
Purchasing	1,684,799				10,427,786
Risk Management					96,201,077
Local Agency Formation Commission	301,000				
County Schools	3,085,995				
<b>Capital Facilities Leases</b>					
Capital Facilities Leases	13,052,882				
<b>Arrowhead Regional Medical Center</b>					
Arrowhead Regional Medical Center				484,623,725	
<b>Economic Development Agency</b>					
Economic Development	3,045,214	137			
Community Development and Housing		53,665,851			
Workforce Development		21,896,464			
Housing Successor to the Former Redevelopment Agency		14,848,561	11,453,196		
<b>Fiscal</b>					
Assessor/Recorder/County Clerk	21,770,606	9,925,346			
Auditor-Controller/Treasurer/Tax Collector	37,078,261	1,059,419			
<b>Human Services</b>					
Aging and Adult Services	10,903,183				
Behavioral Health	130,707,141	155,661,538			
Child Support Services	40,156,213				
Health Administration	77,560,645	27,207,376			
Human Services	937,397,264	20,787,746			
Preschool Services		49,844,454			
Public Health	91,174,767	8,513,734			
Veterans Affairs	1,850,613				
<b>Law and Justice</b>					
County Trial Courts	40,747,178	3,635,746			
District Attorney	62,983,677	9,645,348			
Law and Justice Group Administration	101,300	5,182,229			
Probation	139,379,794	14,519,034			
Public Defender	34,283,613				
Sheriff/Coroner/Public Administrator	474,740,790	38,737,824			
<b>Operations and Community Services</b>					
Agriculture/Weights and Measures	6,699,811	144,536			
Airports	2,799,545	5,020,567			
Architecture and Engineering	0				
County Library		14,396,918			
County Museum	3,458,127			79,407	
Land Use Services	19,356,859				
Public Works	3,808,406	144,499,114		213,561,032	
Real Estate Services	37,257,338	9,471,919			
Regional Parks	10,610,675	14,117,012		99,098	
Registrar of Voters	8,834,337				
Fish and Game Commission		13,985			
<b>Capital Improvement Program</b>					
Capital Improvement Program			205,243,994		
<b>Other Funding</b>					
All Other Funding (e.g. Countywide Discretionary, Prop 172, Realignment)	278,505,166	1,647,628			
<b>Grand Total:</b>	<b>2,555,245,558</b>	<b>629,546,112</b>	<b>216,697,190</b>	<b>698,363,262</b>	<b>206,967,231</b>

\* The \$11.5 million Internal Service Fund for Human Resources is related to the Earned Leave Program. Although the Board approved this budget, it is not reflected as budget page in the Adopted Budget because this fund is going to be removed as part of the County's First Quarter Budget Report.



## REVENUE SUMMARY

The 2012-13 Adopted Budget is funded from a variety of sources (revenue, operating transfers in, fund balance, and reserves). This schedule does not include fund balance carried over from the prior year or the use of reserves. It also does not include operating transfers in as they are a mechanism for providing funding from one budget unit to another within the County. This schedule shows the change from the prior year final budget.

	2010-11 Actual	2011-12 Adopted	2011-12 Final Budget	2012-13 Adopted Budget	Change Between 2011-12 Final & 2012-13	Percentage Change
REVENUE FOR ALL COUNTY FUNDS						
Taxes						
Property Related Revenue	435,838,634	437,966,141	437,229,797	432,797,066	(4,432,731)	(1.01%)
Other Taxes	139,354,561	137,331,729	149,444,729	154,008,054	4,563,325	3.05%
Realignment	148,526,443	160,534,540	166,361,533	172,350,945	5,989,412	3.60%
State, Federal or Government Aid	1,310,869,116	1,414,349,199	1,346,751,717	1,411,934,711	65,182,994	4.84%
Fee/Rate	359,121,644	443,766,012	362,499,570	401,495,232	38,995,662	10.76%
Other Revenue	71,119,459	93,755,293	97,567,324	93,492,525	(4,074,799)	(4.18%)
<b>Subtotal</b>	<b>2,464,829,857</b>	<b>2,687,702,914</b>	<b>2,559,854,670</b>	<b>2,666,078,533</b>	<b>106,223,863</b>	<b>4.15%</b>
ENTERPRISE FUNDS	481,085,025	481,534,949	496,471,885	505,701,901	9,230,016	1.86%
INTERNAL SERVICE FUNDS	142,461,751	145,157,611	143,527,800	164,321,212	20,793,412	14.49%
<b>Subtotal</b>	<b>623,546,776</b>	<b>626,692,560</b>	<b>639,999,685</b>	<b>670,023,113</b>	<b>30,023,428</b>	<b>4.69%</b>
<b>Total County Budget</b>	<b>3,088,376,633</b>	<b>3,314,395,474</b>	<b>3,199,854,355</b>	<b>3,336,101,646</b>	<b>136,247,291</b>	<b>4.26%</b>

### Property Related Revenue

Property related revenue of \$432,797,066 primarily consists of funding from property taxes and is projected to decrease by \$4.4 million or 1.01% from the 2011-12 final budget. This is primarily the result of a projected 1.0% decline in the assessed valuation of properties within the County. This is the fourth consecutive year of assessed valuation decline. For more detail refer to the paragraph titled 'Property Related Revenue' found in the Discretionary General Funding section of the 2012-13 Adopted Budget book.

### Other Taxes

Other taxes of \$154,008,054 primarily consist of Proposition 172 Half-Cent Sales Tax as well as the County's portion of sales tax and are increasing by a net \$4.6 million over the prior year final budget. This is due to Proposition 172 Half-Cent Sales Tax projected to increase by \$8.5 million in 2012-13 as compared to the 2011-12 final budget amounts, which included one-time unincorporated sales tax receipts.

### Realignment

Realignment revenues of \$172,350,945 are increasing over the prior year final budget. This amount does not include Realignment funds allocated to Arrowhead Regional Medical Center of \$37,370,000, as this amount is included as part of Enterprise Funds. For more detail refer to the Discretionary General Funding section of the 2012-13 Adopted Budget book.

### State, Federal or Government Aid

The County receives funding from State, Federal, and Other Government Aid totaling \$1,411,934,711. The Human Services operational group receives the largest amount of funds from other governments, with \$540.7 million from the State and \$560.8 million from the Federal Government. There is an overall increase of \$65.2 million from the prior year final budget in the revenue category of state, federal or government aid. This increase is comprised of both increases and decreases in various programs.



Primary increases in State, Federal or Government Aid include:

- **Human Services** operational group increased by \$85.5 million based on the latest social services allocation projections, which include policy decisions that are still pending at the state level. While pending policy decisions could mandate a reduction in funding for various Human Service programs, rapid caseload growth continues to push state and federal funding upwards for certain programs.
- The **Law and Justice** operational group increased \$31.8 million over the prior year final budget primarily related to the realignment of State prisoners and parolees to supervision by the County and subsequent funding from the State for these purposes.

Significant decreases in State, Federal or Government Aid include:

- The **Capital Improvement Program** budget is decreasing by \$47.5 million primarily related to the near completion of the Adelanto Detention Center Expansion Project, which is partially funded utilizing State AB 900 funds.

### **Fee/Rate**

The revenue category of fee/rate includes the following types of revenues: licenses, permits, fines, fees, rates, and other services. Total revenue of \$401,495,232 is anticipated to increase from the 2011-12 final budget by \$39.0 million.

The following provides the most significant increases in this revenue category.

- **Human Services** is increasing by \$34.9 million associated with matching funds from the state to cover Medi-Cal Managed Care capitation rate payment enhancement. Most of the change is related to less revenue received in 2011-12 as reflected in the 2011-12 final budget.
- The **Sheriff/Coroner/Public Administrator** has a net \$9.6 million increase showing in current services primarily due to additional costs for providing contract law enforcement services to outside entities.

### **Other Revenue**

Other revenue of \$93,492,525 includes interest earnings, rents and concessions, and tobacco settlement funds. This revenue source is anticipated to decrease by a net \$4.1 million over the prior year final budget.

The decrease in this category is primarily related to funding that was received by the County in 2011-12 due to the close-out of special revenue funds and unclaimed property tax refunds that are not anticipated in 2012-13.

### **Enterprise Funds**

Enterprise Funds revenue totaling \$505,701,901 is increasing by \$9.2 million. Detail on significant budgeted revenue for Enterprise Funds is detailed below:

**Arrowhead Regional Medical Center (ARMC)** revenue of \$429.2 million include state and federal funding primarily from Medicare and Medi-Cal, current service charge from private pay patients and insurance, and other revenue from cafeteria sales, interest, and miscellaneous grants. ARMC revenue is expected to increase by a net \$9.8 million. This overall increase is primarily attributable to additional managed care revenue and higher Medi-Cal reimbursements due to increased volume.

**Public Works – Solid Waste Management** revenue of \$57.6 million primarily includes landfill gate fees, royalty agreements, land leases, and interest earned on fund balance. There is a slight decrease in revenue totaling \$0.5 million based on a reduction in gate fees based on a continuing drop in tons.





**Internal Service Funds**

Internal Service Funds totaling \$164,321,212 are increasing by \$20.8 million. These funds charge other County departments for specific services. Notable changes in revenue are detailed below:

The **Earned Leave** fund is showing an increase in revenue of \$11.5 million, which is related to the establishment of an earned leave program within the County. Due to a change in accounting for this program it is anticipated that this fund will be removed in the County's First Quarter Budget Report.

**Information Services – Telecommunications Services** increased revenues by \$10.6 million. Most of the change is related to less revenue received in 2011-12 as reflected in the 2011-12 Final Budget. Additionally, there was an increase as a result of 800 MHz radio access revenue now being received directly from internal County departments instead of from the General Fund as an Operating Transfer in.

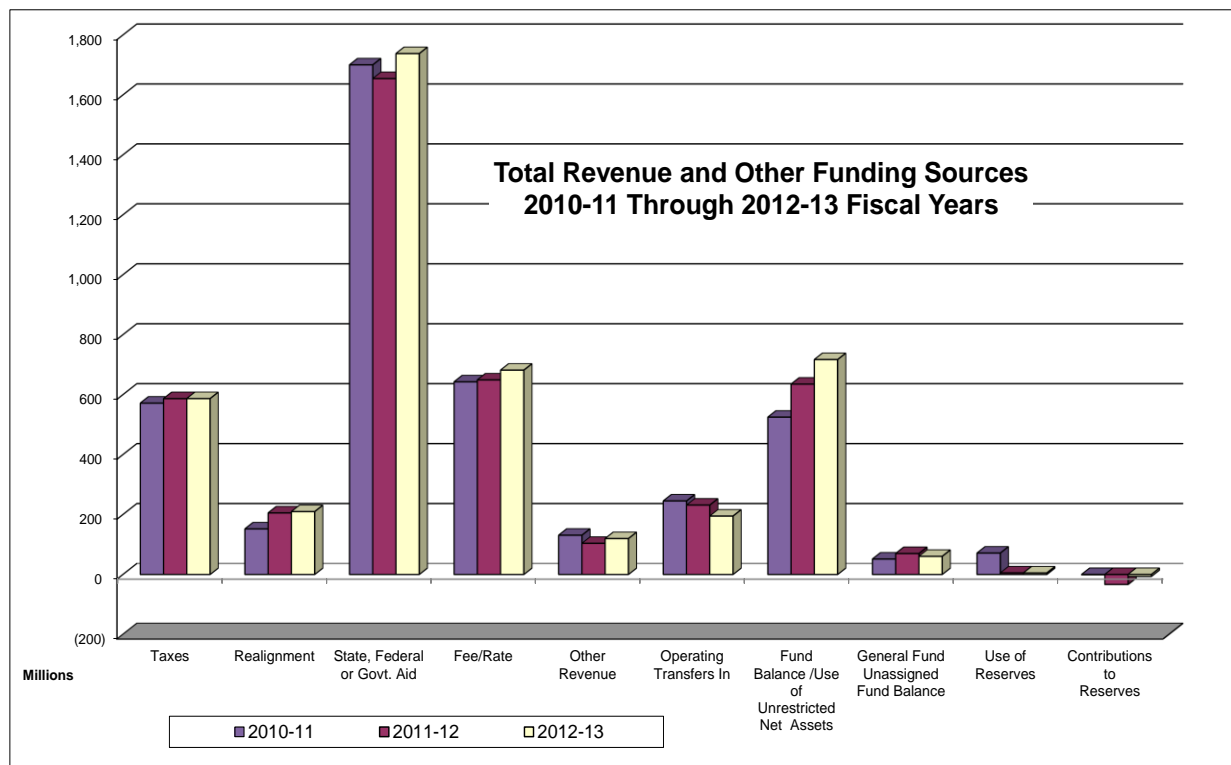


**TOTAL REVENUE AND OTHER FUNDING SOURCES**

	Restated Fiscal Year 2010-11 Final Budget	Restated Fiscal Year 2011-12 Adopted Budget	Restated Fiscal Year 2011-12 Final Budget	Fiscal Year 2012-13 Adopted Budget
<b><u>Revenue</u></b>				
Taxes	571,745,866	575,277,685	586,717,341	586,840,120
Realignment	152,027,441	197,904,540	205,420,899	209,720,945
State, Federal or Government Aid	1,700,393,572	1,707,974,809	1,654,681,611	1,738,002,536
Fee/Rate	642,733,960	723,945,231	649,085,578	681,785,783
Other Revenue	131,037,340	109,293,209	103,948,926	119,752,262
<b>Total Revenue</b>	<b>3,197,938,179</b>	<b>3,314,395,474</b>	<b>3,199,854,355</b>	<b>3,336,101,646</b>
<b><u>Other Funding Sources</u></b>				
Operating Transfers In	245,271,842	222,344,041	231,539,329	194,836,516
Fund Balance/Use of Unrestricted Net Assets	524,891,887	632,597,505	635,151,797	717,026,734
General Fund Unassigned Fund Balance	51,474,803	69,913,117	69,913,117	60,449,354
Use of Reserves	71,358,344	4,864,427	5,218,640	5,000,000
Contributions to Reserves	(1,000,000)	(26,501,791)	(33,298,068)	(6,594,897)
<b>Total Other Funding Sources</b>	<b>891,996,876</b>	<b>903,217,299</b>	<b>908,524,815</b>	<b>970,717,707</b>
<b>Total Revenue and Other Funding Sources</b>	<b>4,089,935,055</b>	<b>4,217,612,773</b>	<b>4,108,379,170</b>	<b>4,306,819,353</b>

\* Restatement represents the transfer of Arrowhead Regional Medical Center State and Federal Aid funds to be properly categorized as Realignment.

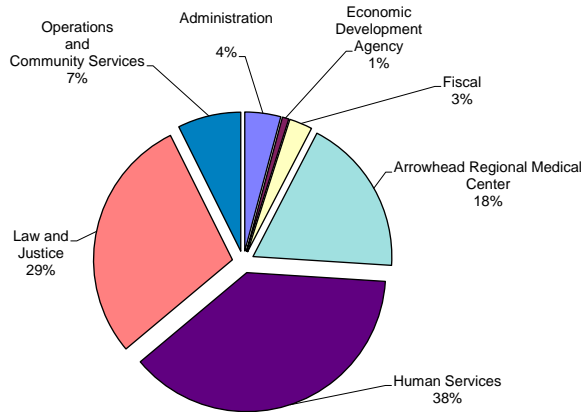
The revenue and other funding sources schedule above includes all County funds. This schedule includes operating transfers in, which are the mechanism for providing funding from one budget unit to another within the County. Additionally, this schedule summary provides the fund balance/unrestricted net assets for all non-general funds; the unassigned fund balance of the General Fund; as well as the use of and the contributions to the County reserves, as committed in the strategic plan.



### BUDGETED STAFFING SUMMARY

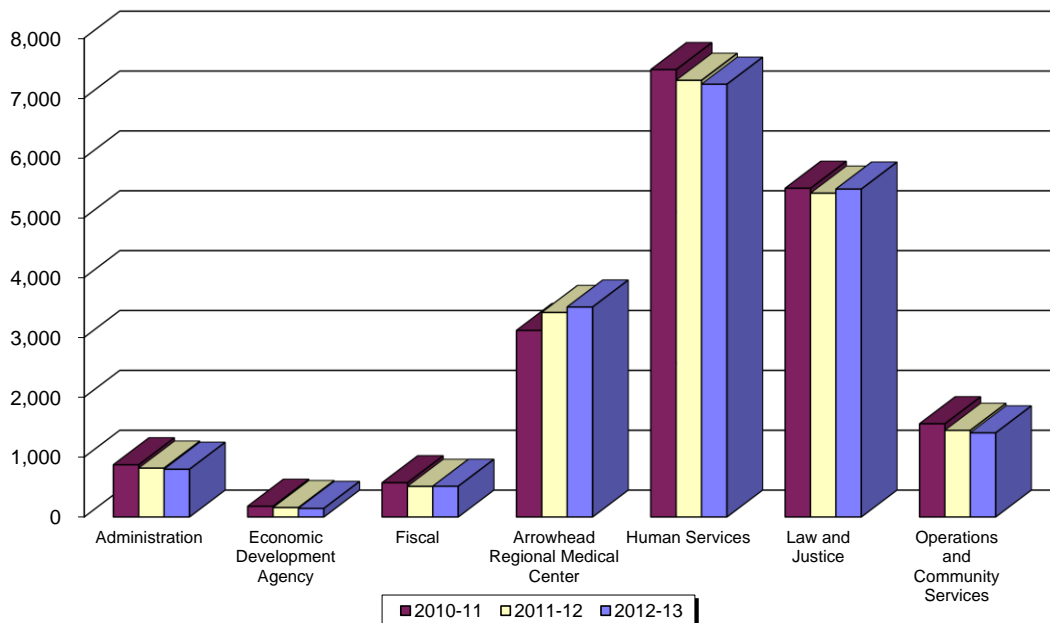
Budgeted staffing is accounted for using headcount; each position, whether full time or part time, is counted as one. The pie chart below depicts the budgeted staffing by group/agency for the current fiscal year. The following bar graph illustrates the budgeted staffing for the current fiscal year as well as the prior two fiscal years.

**Budgeted Staffing By Group / Agency  
2012-13 Fiscal Year**



Percentages may not add to 100% due to rounding.

**Budgeted Staffing By Group / Agency  
2010-11 Through 2012-13 Fiscal Years**



	2011-12 Final Budget Staffing	Change from Final Budget			2012-13 Adopted Budget Staffing	Percentage Change
		Caseload Driven/ Grant or Special Funded Programs	All Other Programs	Total Change		
General Fund	13,176	11	2	13	13,189	0.1%
Other Funds	5,874	8	-	8	5,882	0.1%
Total	19,050	19	2	21	19,071	

Budgeted staffing for caseload driven/grant, or special funded programs, increased overall by a net 19 positions. Significant changes from the previous year's final budgeted staffing in caseload driven, grant or special funded programs include the following:

### **General Fund**

- **Behavioral Health** increased budgeted staffing by a net 17 positions. This is primarily the result of the addition of 19 positions as a result of the new AB 109 Public Safety Realignment.
- **Public Health** decreased budgeted staffing by a net 31 positions. This decrease is the result of the deletion of 63 positions. These deletions were offset by 32 new positions, including additional medical professional positions and support staff that will be utilized in outlying clinics assisting with an increase in community outreach and primary care services.
- **Human Services Administrative Claim** had a net decrease of 13 budgeted positions. The net deletions were the result of funding for programs staying relatively flat from the previous year while staffing costs have continued to rise.
- **District Attorney – Criminal Prosecution** increased 3 budgeted positions in the caseload driven, grant or special funded programs category as follows: 1 Deputy District Attorney for the Let's End Truancy (LET) Program funded through AB 1913; and 2 Victim Advocate positions, funded through AB 109, to help provide crime victims with access to comprehensive and quality service.
- **Probation – Administration, Corrections and Detention** has seen a net increase of 5 budgeted positions in the caseload driven, grant or special funded programs category. The department is adding 12 new Office Assistant III positions to help fulfill the clerical work demands associated with implementing AB 109 Public Safety Realignment. An extra-help Correctional Nurse-Per Diem position is also being added to assist with the health needs at the juvenile detention and assessment centers. These additions are offset by the deletion of 8 extra-help/recurrent Probation Corrections Officer positions that have been vacant for more than one year.
- **Sheriff/Coroner/Public Administrator** increased 38 budgeted positions in this category resulting from additional AB 109 funding anticipated for 2012-13 as part of Public Safety Realignment. These positions are needed to manage the "low level" offenders now being ordered to serve their sentence in county facilities rather than the state prison system. The additional staffing will help ensure the overall safety of employees and inmates of the county's jail system.

### **Other Funds**

- **Information Services Department's** internal service funds (Computer Operations and Telecommunications Services) are decreasing by a net 14 budgeted positions. A net 9 positions (7 filled) are being deleted in the Computer Operations division primarily due to budget constraints. A net 5 vacant positions are being deleted in the Telecommunication Services Division, as these positions are no longer required by the Department.



- **Community Development and Housing** – decreased by a net 11 budgeted positions. Notable changes for the department included the deletion of 14 positions as a result of the decrease in federal funding for departmental programs. This reduction in staff resulted in major restructuring and consolidation of functions within the Department. These deletions were partially offset by the addition of 3 positions that were transferred from the County's dissolved Redevelopment Agency. These positions will support the consolidated housing functions and manage workload related to the Successor Agency of the County of San Bernardino RDA.
- **Arrowhead Regional Medical Center (ARMC)** had a net increase of 91 budgeted positions. 7 of the additional positions reflect ARMC's participation in the Low Income Health Program and a Delivery System Reform Incentive Plan. Additionally, 20 positions were added for a new observation unit, 30 positions were added for patient sitters in response to regulatory changes, and 25 positions were added to assist in lowering costs for temporary help and overtime as well as assist the Department in scheduling flexibility. A net 9 positions were added to other divisions. While the number of positions has increased significantly, many of the positions are part-time positions that will allow ARMC to meet required staffing ratios in addition to scheduling flexibility.
- **Preschool Services** decreased a net 15 budgeted positions. 26 budgeted positions were reduced primarily due to the elimination of the County's Save the Children contract that was no longer needed by the department. Furthermore, the closure of the Copper Mountain and North Redlands Head Start sites resulted in a decrease of 15 positions. These reductions were partially offset by the addition of 26 positions related to funding received from the Children and Families Commission for San Bernardino County.

Budgeted staffing for all other programs increased a net 2 positions. Significant changes from the previous year's final budgeted staffing in all other programs include the following:

#### **General Fund**

- **Sheriff/Coroner/Public Administrator** increased budgeted staffing by a net 33 positions. This is primarily related to the addition of 35 Sheriff Trainee positions in order to eliminate the need for underfilling certain budgeted Deputy Sheriff positions while new recruits are receiving training at the Sheriff's Academy. The addition of these Trainee positions will not result in additional costs for the Department.
- **Regional Parks** reduced budgeted staffing by a net 19 positions due to projected budgetary constraints. A reorganization plan includes the reduction of 21 vacant budgeted positions, offset by the addition of 2 new positions. Under the continued reorganization of the Department, some of the related duties/responsibilities of positions will be streamlined and spread amongst existing regular staff, and other responsibilities will be addressed by assigning the workload to part-time General Service Worker II positions.

Countywide staffing changes are outlined by County department in the following chart:



## BUDGETED STAFFING SUMMARY

Department	2010-11 Final Budget	2011-12 Final Budget	2012-13 Adopted Budget	Change Between 2011-12 & 2012-13
<b>ADMINISTRATION</b>				
<b><u>GENERAL FUND</u></b>				
BOARD OF SUPERVISORS	57	45	44	(1)
CLERK OF THE BOARD	17	13	13	-
COUNTY ADMINISTRATIVE OFFICE	30	16	16	-
COUNTY COUNSEL	94	91	88	(3)
FINANCE AND ADMINISTRATION	-	14	14	-
HUMAN RESOURCES	81	73	73	-
HUMAN RESOURCES - CENTER FOR EMPLOYEE HEALTH AND WELLNESS	11	11	11	-
INFORMATION SERVICES - APPLICATION DEVELOPMENT	97	91	94	3
PURCHASING	16	15	17	2
SUBTOTAL GENERAL FUND	403	369	370	1
<b><u>OTHER FUNDS</u></b>				
FLEET MANAGEMENT - GARAGE	85	83	82	(1)
FLEET MANAGEMENT - MOTOR POOL	4	3	3	-
HUMAN RESOURCES - COMMUTER SERVICES	3	3	3	-
HUMAN RESOURCES - EMPLOYEE BENEFITS AND SERVICES	30	28	28	-
INFORMATION SERVICES - COMPUTER OPERATIONS	133	130	121	(9)
INFORMATION SERVICES - TELECOMMUNICATIONS SERVICES	101	97	92	(5)
PURCHASING - PRINTING SERVICES	18	15	14	(1)
PURCHASING - SURPLUS PROPERTY AND STORAGE OPERATIONS	2	2	2	-
PURCHASING - MAIL/COURIER SERVICES	28	25	25	-
RISK MANAGEMENT - OPERATIONS	65	61	57	(4)
SUBTOTAL OTHER FUNDS	469	447	427	(20)
<b>TOTAL ADMINISTRATION</b>	<b>872</b>	<b>816</b>	<b>797</b>	<b>(19)</b>
<b>ECONOMIC DEVELOPMENT AGENCY</b>				
<b><u>GENERAL FUND</u></b>				
ECONOMIC DEVELOPMENT	19	16	14	(2)
<b><u>OTHER FUNDS</u></b>				
COMMUNITY DEVELOPMENT AND HOUSING	26	26	15	(11)
WORKFORCE DEVELOPMENT	134	115	114	(1)
SUBTOTAL OTHER FUNDS	160	141	129	(12)
<b>TOTAL ECONOMIC DEVELOPMENT AGENCY</b>	<b>179</b>	<b>157</b>	<b>143</b>	<b>(14)</b>
<b>FISCAL</b>				
<b><u>GENERAL FUND</u></b>				
ASSESSOR/RECORDER/COUNTY CLERK	238	216	216	-
AUDITOR-CONTROLLER/TREASURER/TAX COLLECTOR	330	291	285	(6)
SUBTOTAL GENERAL FUND	568	507	501	(6)
<b><u>OTHER FUNDS</u></b>				
ASSESSOR/RECORDER/COUNTY CLERK - SYSTEMS DEVELOPMENT	-	-	8	8
ASSESSOR/RECORDER/COUNTY CLERK - RECORDER RECORDS	4	4	4	-
SUBTOTAL OTHER FUNDS	4	4	12	8
<b>TOTAL FISCAL</b>	<b>572</b>	<b>511</b>	<b>513</b>	<b>2</b>





## BUDGETED STAFFING SUMMARY

Department	2010-11 Final Budget	2011-12 Final Budget	2012-13 Adopted Budget	Change Between 2011-12 & 2012-13
<b>ARROWHEAD REGIONAL MEDICAL CENTER</b>				
<b><u>OTHER FUNDS</u></b>				
ARROWHEAD REGIONAL MEDICAL CENTER	3,116	3,416	3,507	91
<b>TOTAL ARROWHEAD REGIONAL MEDICAL CENTER</b>	<b>3,116</b>	<b>3,416</b>	<b>3,507</b>	<b>91</b>
<b>HUMAN SERVICES</b>				
<b><u>GENERAL FUND</u></b>				
AGING AND ADULT SERVICES - AGING PROGRAMS	48	48	47	(1)
AGING AND ADULT SERVICES - PUBLIC GUARDIAN - CONSERVATOR	22	18	19	1
CHILD SUPPORT SERVICES	436	435	435	-
HEALTH ADMINISTRATION	2	1	2	1
BEHAVIORAL HEALTH	529	507	524	17
PUBLIC HEALTH	774	759	728	(31)
PUBLIC HEALTH - CALIFORNIA CHILDREN'S SERVICES	156	159	161	2
HUMAN SERVICES - ADMINISTRATIVE CLAIM	4,345	4,221	4,208	(13)
VETERANS AFFAIRS	19	18	18	-
<b>SUBTOTAL GENERAL FUND</b>	<b>6,331</b>	<b>6,166</b>	<b>6,142</b>	<b>(24)</b>
<b><u>OTHER FUNDS</u></b>				
HUMAN SERVICES - WRAPAROUND REINVESTMENT FUND	27	28	6	(22)
BEHAVIORAL HEALTH - MENTAL HEALTH SERVICE ACT	352	368	364	(4)
PRESCHOOL SERVICES	763	732	717	(15)
<b>SUBTOTAL OTHER FUNDS</b>	<b>1,142</b>	<b>1,128</b>	<b>1,087</b>	<b>(41)</b>
<b>TOTAL HUMAN SERVICES</b>	<b>7,473</b>	<b>7,294</b>	<b>7,229</b>	<b>(65)</b>
<b>LAW AND JUSTICE</b>				
<b><u>GENERAL FUND</u></b>				
DISTRICT ATTORNEY - CRIMINAL PROSECUTION	492	473	476	3
LAW AND JUSTICE GROUP ADMINISTRATION	1	1	1	-
PROBATION - ADMINISTRATION, CORRECTIONS & DETENTION	1,112	1,190	1,195	5
PROBATION - JUVENILE JUSTICE GRANT PROGRAM	27	32	32	-
PUBLIC DEFENDER	255	246	235	(11)
SHERIFF/CORONER/PUBLIC ADMINISTRATOR	3,514	3,467	1,656	(1,811)
SHERIFF/CORONER/PUBLIC ADMINISTRATOR - CONTRACTS	-	-	580	580
SHERIFF/CORONER/PUBLIC ADMINISTRATOR - DETENTIONS	-	-	1,302	1,302
<b>SUBTOTAL GENERAL FUND</b>	<b>5,401</b>	<b>5,409</b>	<b>5,477</b>	<b>68</b>
<b><u>OTHER FUNDS</u></b>				
SHERIFF/CORONER/PUBLIC ADMINISTRATOR - PUBLIC GATHERINGS	90	-	-	-
<b>SUBTOTAL OTHER FUNDS</b>	<b>90</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL LAW AND JUSTICE</b>	<b>5,491</b>	<b>5,409</b>	<b>5,477</b>	<b>68</b>



## BUDGETED STAFFING SUMMARY

Department	2010-11 Final Budget	2011-12 Final Budget	2012-13 Adopted Budget	Change Between 2011-12 & 2012-13
<b>OPERATIONS AND COMMUNITY SERVICES</b>				
<b><u>GENERAL FUND</u></b>				
AGRICULTURE/WEIGHTS AND MEASURES	70	61	63	2
AIRPORTS	28	24	19	(5)
ARCHITECTURE AND ENGINEERING	15	16	17	1
COUNTY MUSEUM	44	30	30	-
LAND USE SERVICES - ADMINISTRATION	21	27	31	4
LAND USE SERVICES - PLANNING	18	20	20	-
LAND USE SERVICES - BUILDING AND SAFETY	15	21	21	-
LAND USE SERVICES - CODE ENFORCEMENT	35	31	26	(5)
LAND USE SERVICES - FIRE HAZARD ABATEMENT	11	14	15	1
PUBLIC WORKS - SURVEYOR	35	34	29	(5)
REAL ESTATE SERVICES	22	22	23	1
RES - FACILITIES MANAGEMENT DIVISION	116	103	105	2
RES - UTILITIES	1	2	2	-
REGIONAL PARKS	289	279	260	(19)
REGISTRAR OF VOTERS	28	25	24	(1)
SUBTOTAL GENERAL FUND	748	709	685	(24)
<b><u>OTHER FUNDS</u></b>				
COUNTY LIBRARY	324	281	279	(2)
COUNTY MUSEUM - MUSEUM STORE	3	1	1	-
PUBLIC WORKS - TRANSPORTATION - ROAD OPERATIONS	382	364	355	(9)
PUBLIC WORKS - SOLID WASTE MANAGEMENT - OPERATIONS	88	84	80	(4)
REGIONAL PARKS - CALICO GHOST TOWN MARKETING SVCS	2	2	-	(2)
REGIONAL PARKS - SNACK BARS	2	1	1	-
REGIONAL PARKS - ACTIVE OUTDOORS	8	5	4	(1)
SUBTOTAL OTHER FUNDS	809	738	720	(18)
<b>TOTAL OPERATIONS AND COMMUNITY SERVICES</b>	<b>1,557</b>	<b>1,447</b>	<b>1,405</b>	<b>(42)</b>
<b>TOTAL COUNTY DEPARTMENTS - GENERAL FUND</b>	<b>13,470</b>	<b>13,176</b>	<b>13,189</b>	<b>13</b>
<b>TOTAL COUNTY DEPARTMENTS - OTHER FUNDS</b>	<b>5,790</b>	<b>5,874</b>	<b>5,882</b>	<b>8</b>
<b>COUNTY DEPARTMENTS GRAND TOTAL</b>	<b>19,260</b>	<b>19,050</b>	<b>19,071</b>	<b>21</b>



**CAPITAL IMPROVEMENT PROGRAM**

The County Capital Improvement Program includes construction, rehabilitation and repair projects for numerous facilities and structures.

The capital project funds listed in the appropriation summary schedules in this County Budget Summary and presented in the schedule below represent those managed by the Architecture and Engineering Department and accounted for in the following funds: CJP, CJV, and CJY. These schedules do not include operating transfers out.

	Nbr of Projects	Discretionary General Funding	Other Discretionary Funding	Restricted Funding	Total
<b><u>New Projects</u></b>					
<b>Fund CJP</b>					
Contributions to Other Agencies	1	2,600,000	-	-	2,600,000
Contributions to Non-Owned Projects	1	-	20,000	-	20,000
Improvements to Land	9	3,340,000	800,000	265,640	4,405,640
Structures and Improvements	51	40,556,000	1,119,967	887,336	42,563,303
<i>Total CJP New Projects</i>	62	46,496,000	1,939,967	1,152,976	49,588,943
<b>Fund CJV</b>					
Improvements to Land	-	-	-	-	-
Structures and Improvements	1	104,000	-	-	104,000
<i>Total CJV New Projects</i>	1	104,000	-	-	104,000
<i>Total New Projects</i>	63	46,600,000	1,939,967	1,152,976	49,692,943
<b><u>Carryover Projects</u></b>					
<b>Fund CJP</b>					
Contributions to Other Agencies	1	-	3,882,641	-	3,882,641
Contributions to Non-Owned Projects	2	-	-	28,695	28,695
Improvements to Land	17	4,056,826	1,002,784	755,512	5,815,122
Structures and Improvements	116	76,028,166	7,588,527	4,945,516	88,562,209
Equipment	1	-	277,257	-	277,257
Transfers	2	193,074	-	-	193,074
<i>Total CJP Carryover Projects</i>	139	80,278,066	12,751,209	5,729,723	98,758,998
<b>Fund CJV</b>					
Contributions to Other Agencies	1	23,000	-	-	23,000
Contributions to Non-Owned Projects	1	-	-	1,207	1,207
Improvements to Land	-	-	-	-	-
Structures and Improvements	23	3,042,430	56,409	28,843,252	31,942,091
Equipment	-	-	-	240,000	240,000
<i>Total CJV Carryover Projects</i>	25	3,065,430	56,409	29,084,459	32,206,298
<b>Fund CJY</b>					
Contributions to Non-Owned Projects	1	3,058,235	-	-	3,058,235
<i>Total Carryover Projects</i>	165	86,401,731	12,807,618	34,814,182	134,023,531
<b>Total Capital Project Funds</b>	<b>228</b>	<b>133,001,731</b>	<b>14,747,585</b>	<b>35,967,158</b>	<b>183,716,474</b>

Note: The above appropriation excludes operating transfers out.



In the 2012-13 Adopted Budget, \$49,692,943 in new projects is funded primarily using County discretionary general funding. Major projects include directing the revised annual allocation of \$20.0 million for future space needs to the 800 MHz Upgrade Project; \$10.0 million in additional new discretionary general funding to increase the budget from \$30.0 million to \$40.0 million for the Downtown Building Project to acquire buildings, seismically retrofit and modernize certain existing buildings and demolish older facilities; \$2.6 million to amend an existing agreement with the City of Fontana for projects within the unincorporated area; \$1.3 million to provide funding for redesign to expand and remodel the existing Sheriff/Coroner/Public Administrator Crime Lab; and an additional \$0.7 million to increase the budget from \$1.9 to \$2.6 million for the new Needles Fire Station Project. In addition, the base budget for CIP of \$12.0 million includes funding of \$3.5 million for deferred maintenance at various County and Regional Park facilities; \$4.0 million for building system improvements such as generator replacements, elevator modernization, boiler replacements, heating, ventilation and air conditioning upgrades and maintenance, and various energy efficiency projects; \$2.2 million to repair or replace parking lots at various County buildings; \$1.2 million for site infrastructure such as drainage, lighting and demolition; \$1.0 million to repair and/or replace roofs; and \$0.1 million to continue to fund Americans with Disabilities Act (ADA) improvements to improve accessibility for the disabled.

Projects approved in prior years but not yet completed total an additional \$134,023,531. The major carryover projects are the expansion of the Adelanto Detention Center, the Downtown Building Project, 800 MHz Upgrade Project, High Desert Government Center Public Safety Operations Center, the Baker Family Learning Center which is a multi-use facility for Preschool Services, and the County Library in Muscoy.

The County has several other capital projects that are accounted for in various special revenue funds belonging to the respective project departments, such as Airports, Regional Parks, and the Department of Public Works-Solid Waste Management and Transportation Divisions. Additionally, there is one enterprise fund, which is part of the Arrowhead Regional Medical Center (ARMC), used for capital projects of ARMC.

For a complete listing of capital improvement program highlights in all funds, please refer to the Capital Improvement Program section of the 2012-13 Adopted Budget book.

